<table>
<thead>
<tr>
<th>MISSION:</th>
<th>To efficiently promote a safe environment for pilots while improving airports to better serve Arkansas communities and industry in order to facilitate economic growth.</th>
</tr>
</thead>
<tbody>
<tr>
<td>VISION:</td>
<td>To improve the state’s infrastructure of airports and foster an active aviation community by providing funding with an emphasis on safety as well as state and local economic growth.</td>
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</tbody>
</table>
| CORE VALUES:                              | Efficiency  
*We work within our income and budget to provide the most benefit to airports.*  
Effectiveness  
*We implement funding in a way that produces successful results.*  
Integrity  
*We conduct ourselves professionally with honesty and mutual respect.*  
Accountability  
*We work responsibly within our programs and provide access to our records.*  
Transparency  
*We are straight-forward and honest in the operation of our agency.* |
| GOALS:                                    | 1. **Safety**: Support a network of safe air facilities across the state.  
2. **Planning**: Working with airport sponsors in developing a state-wide prioritized list of improvement projects by 1Q2019.  
3. **Cooperation**: Maintain efficiency with regular communication and understanding among all parties that have an interest in what we do.  
4. **Results**: Make improvements that serve the needs of all who rely on Arkansas airports. |
GOAL 1: SAFETY: SUPPORT A NETWORK OF SAFE AIR FACILITIES ACROSS THE STATE.

Alignment with State Strategy:
Grow – Create Jobs and Grow Arkansas’s Economy
Quality of Life – Build assets which retain residents, attract workers, and welcome visitors
Safe – Protecting the public’s safety and security

Measurable Objective 1: Award state grants to fund airport safety and maintenance projects within the allowance of our income, but as close as possible to our appropriation for FY2018.

Strategy 1A: Award grants to pay the 10% local match for 100% of federally-funded airport projects within the state.

Strategy 1B: Prioritize remaining grant applications from safety needs, to airport infrastructure, to income-producing additions/improvements.

Measurable Objective 2: Ensure that public-owned airports within the state are maintained to a standard consistent with safe use by inspecting each airport every three years.

Strategy 2A: Conduct 30 “5010” inspections by 4Q2018

Strategy 2B: Provide safety equipment including wind socks and wire markers to all airports as needed.

Strategy 2C: Send our state airport engineer to 5010 inspection recurrent training by 2Q2019.
GOAL 2: PLANNING: WORKING WITH AIRPORT SPONSORS IN DEVELOPING A STATE-WIDE PRIORITIZED LIST OF IMPROVEMENT PROJECTS BY 1Q2019

Alignment with State Strategy:
Efficient & Responsive – Transform the Culture of State Government

Measurable Objective 3: Utilize the updated state airport system plan in combination with individual airport capital improvement plans to advise airport sponsors on the best use of state funding for their airports.

Strategy 3A: Have the updated state airport system plan completed by 2Q2018.

Strategy 3B: Require all airports submitting grant requests to provide a copy of their capital improvement plans.
Measurable Objective 4: Keep in contact with all airport operators who have state-funded projects ongoing at their airport by phone, e-mail, and in-person meetings.

Strategy 4A: Visit 30 airports in person by 4Q2018

Strategy 4B: Attend the Arkansas Airport Operator’s Association annual meeting in 2Q2018.

Measurable Objective 5: Encourage local governments and citizens to stay informed about their airports through regular contact.

Strategy 5A: Convene a commission meeting at an airport outside of Little Rock at least twice during FY2018

Strategy 5B: Update the agency website monthly with new grant history and other relevant information.
GOAL 4: RESULTS: MAKE IMPROVEMENTS THAT SERVE THE NEEDS OF ALL WHO RELY ON ARKANSAS AIRPORTS

Alignment with State Strategy
Grow – Create Jobs and Grow Arkansas’s Economy
Efficient & Responsive – Transform the Culture of State Government
Quality of Life – Build assets which retain residents, attract workers, and welcome visitors

Measurable Objective 6: Provide state grant funding for airport projects which will provide facilities suitable for the growth of general aviation and business activity within the community.

Strategy 6A: Increase the number of airports eligible for federal funding by awarding state funding for income-producing projects such as hangars and fuel systems which will attract more aircraft to smaller airports.

Strategy 6B: For a state General Aviation Advisory Committee with business leaders and local government officials to advise the ADA Commission about local needs by 1Q2019.
ADDITIONAL PLAN INFORMATION:

CONTACT INFORMATION:
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APPENDIX: AGENCY PROFILE AND ORGANIZATIONAL CHART

(a) Agency Profile
(b) Organizational Chart
Arkansas Department of Aeronautics
Appendix "B" Organizational Chart